



The Corporation of the Town of Ajax Council Information Package January 30, 2026

Durham Region Municipalities Correspondence

1. The Regional Municipality of Durham – Regional Response to ERO #025-1257 – Proposed Boundaries for the Regional Consolidation of Ontario’s Conservation Authority
 - Background Materials: [Report: 2025-CG-14](#)
2. The Regional Municipality of Durham – Durham Active Transportation Committee 2025 Annual Report and 2026 Workplan
 - Background Materials: [Report: 2026-CG-3](#)
3. The Regional Municipality of Durham – Durham Environment and Climate Advisory Committee 2025 Annual Report and 2026 Workplan
 - Background Materials: [Report: 2026-CG-2](#)
4. The Regional Municipality of Durham – Durham Agricultural Advisory Committee 2025 Annual Report and 2026 Workplan
 - Background Materials: [Report: 2026-CG-1](#)
5. City of Oshawa – Community Greenhouse Gas Reduction Plan – 5 Year Update
 - Background Materials: [Report: ED-25-115](#)
6. City of Pickering – GO Lakeshore East Express Service

Other Municipalities, Organizations and Individuals Correspondence

7. Municipality of North Grenville and Village of Merrickville-Wolford – Support for School Bus Safety and Stop-Arm Camera Systems
8. City of Peterborough – Sustainable Police Funding
9. Township of Southgate – OMERS Bill 68 Municipal Resolution
10. The United Counties of Leeds and Grenville – Bill 9, Municipal Accountability Act, 2025

11. [CTC Source Protection Region – Proposed Changes to the Clean Water Act, 2006, the Conservation Authorities Act, and other relevant legislative and regulatory updates](#)
12. [Municipal Property Assessment Corporation \(MPAC\) - 2025 Municipal Partnerships Report](#)
13. [Ministry of Agriculture, Food and Agribusiness – 2026 Agricultural Impact Assessment \(AIA\) Guidance Document](#)
14. [Matrix Development Group – Requesting In-Kind Contributions be Accepted in Lieu of a Community Benefits Charge](#)

Summary of Advisory Committee Activities

15. [Accessibility Advisory Committee](#)

Proclamations and Flag Raisings

16. National Day of Remembrance – January 29, 2026
17. Durham Region Hospice Awareness Day – January 29, 2026
18. National 211 Day – February 11, 2026
19. Amyloidosis Awareness Month – March 1, 2026
20. Greek Independence Day – March 24, 2026
 - Flag Raising at Pat Bayly Square

Staff Correspondence

None.

If this information is required in an accessible format, please contact: accessibility@ajax.ca or 905-619-2529, extension 3347.



December 19, 2025

Ministry of the Environment, Conservation and Parks
Conservation and Source Protection Branch
300 Water Street North Tower, 5th Floor
Peterborough, ON K9J 3C7

**RE: Regional Response to ERO #025-1257 – Proposed
Boundaries for the Regional Consolidation of Ontario’s
Conservation Authorities (2025-CG-14), Our File: L14**

**The Regional
Municipality of
Durham**

Corporate Services
Department –
Legislative Services
Division

605 Rossland Rd. E.
Level 1
PO Box 623
Whitby, ON L1N 6A3
Canada

905-668-7711
1-800-372-1102

durham.ca

**Alexander Harras
M.P.A.
Director of
Legislative Services
& Regional Clerk**

Council of the Region of Durham, at its meeting held on December 17, 2025, passed the following resolution:

- A) That the following be endorsed as the Region of Durham’s comments on ERO #025-1257, proposed boundaries for the regional consolidation of Ontario’s conservation authorities:
- i) The province should consider how consolidations at a smaller geographic scale than the seven regional CAs proposed could still meet the criteria of reducing administrative burden for municipalities while combining watersheds that are more geographically and contextually similar. Considering shared environmental protection priorities, similar biological, geological and ecological attributes, and simplified administration, the Region recommends that the province consider two regional CAs within Durham, one that serves the urbanized Lake Ontario shoreline and one serving the area north of the Oak Ridges Moraine;

- ii) Each regional CA should be equally equipped with the appropriate resources (i.e., human and financial) and flexibility to respond to the urban context in order to support provincial housing objectives;
- iii) The province should ensure that existing Memoranda of Understanding (MOUs) remain in force through the consolidation process;
- iv) The Region and its area municipalities require continued, proportionate representation to ensure that local watershed priorities and risks are reflected in decision-making;
- v) The centralization of administration and the establishment of the Ontario Provincial Conservation Agency (OPCA), as proposed, may weaken relationships with Indigenous communities through the loss of localized, meaningful engagement and potential erosion of relationship continuity and trust;
- vi) The province should leverage existing processes and resources already established under Conservation Ontario and clarify any future role of Conservation Ontario under the new regional CA framework;
- vii) The Region requests clarification if upper tiers will continue to have a role in funding CAs and supports a review of the existing CA funding model to increase clarity and understand potential financial impacts to municipalities and shifts amongst municipalities resulting from the proposed consolidation. Any proposed changes should not result in increased costs individual municipalities;
- viii) The province should complete a Financial Impact Analysis, at their expense, to fully understand the overall financial implications of consolidation and the specific financial impact of consolidation on each municipality;
- ix) Municipalities should not be responsible, through the municipal levy, for funding the activities of the OPCA, this should remain a provincial cost;
- x) The OPCA should develop a standardized template for CA budget submissions to reduce administrative burden for municipalities that continue to have multiple CAs within their jurisdiction under the proposed new regional CA framework;

- xi) The ability for regional CAs to access grant funding to deliver local programs and services should not be compromised as a result of consolidation;
- xii) The province should ensure that regional CAs are equipped to respond to localized flood, natural hazard and water quality concerns despite being geographically vast;
- xiii) The province should ensure that OPCA applied standards are flexible to local hydrological and ecological conditions;
- xiv) The province should prioritize the maintenance of regional CA involvement in local partnerships and community-driven environmental and climate projects, as agreed to by municipalities, to avoid weakening the effectiveness of these important initiatives;
- xv) The Region supports the transition toward a more predictable, criteria-based CA permitting system;
- xvi) All current mandatory (Category 1) programs and services should be maintained as part of the proposed changes, with emphasis on maintaining existing service levels and avoiding increased administrative burden to municipalities that already have delivery agreements in place;
- xvii) The province should prioritize staff continuity and local technical capacity throughout the consolidation process;
- xviii) The province should ensure that data systems, monitoring networks, and technical records supporting plans and policies (e.g., Source Protection Plans) remain intact, accessible, and interoperable throughout the transition, and that existing data-sharing agreements remain in force until successor arrangements are established;
- xix) The province should ensure that Clean Water Act governance boundaries remain stable, and any re-designation of Source Protection Authorities occur only after careful coordination with affected municipalities;
- xx) Municipal support for Risk Management Official functions and Risk Management Plan implementation should continue to be identified as a mandatory service within any new regional CA mandate;

- xxi) The province should ensure stable, dedicated funding for Clean Water Act program delivery during and after consolidation to prevent program interruptions;
 - xxii) A phased implementation schedule for consolidation that safeguards ongoing monitoring, reporting, and policy update commitments throughout the transition is recommended; and
- B) That a copy of Report #2025-CG-14 of the Commissioner of Community Growth and Economic Development be forwarded to the Ministry of the Environment, Conservation and Parks, the Region's five conservation authority partners, area municipalities, and Williams Treaty First Nations.

Please find enclosed a copy of Report #2025-CG-14 for your information.

Alexander Harras

Alexander Harras, M.P.A.
Director of Legislative Services & Regional Clerk
AH/tf

- c:
- J. Grossi, Clerk, Town of Ajax
 - F. Lamanna, Clerk, Township of Brock
 - J. Gallagher, Clerk, Municipality of Clarington
 - M. Medeiros, Clerk, City of Oshawa
 - S. Cassel, Clerk, City of Pickering
 - B. Labelle, Clerk, Township of Scugog
 - D. Leroux, Clerk, Township of Uxbridge
 - C. Harris, Clerk, Town of Whitby
 - C. Darling, CAO, Central Lake Ontario Conservation Authority
 - L. Laliberte, CAO/Secretary-Treasurer, Ganaraska Region Conservation Authority
 - M. Majchrowski, CAO, Kawartha Conservation
 - R. Baldwin, CAO, Lake Simcoe Region Conservation Authority
 - J. MacKenzie, CEO, Toronto and Region Conservation Authority
 - Alderville First Nation
 - Beausoleil First Nation
 - Chippewas of Georgina Island First Nation
 - Chippewas of Rama First Nation

Curve Lake First Nation

Hiawatha First Nation

Mississaugas of Scugog Island First Nation

S. Austin, Commissioner of Community Growth and Economic Development

A. Burgess, Director, Communications and Engagement



January 28, 2026

Ron Lalonde, Chair
Durham Active Transportation Committee
c/o Region of Durham
605 Rossland Road East, Level 4
Whitby, ON L1N 6A3

Dear R. Lalonde:

**RE: Durham Active Transportation Committee 2025 Annual Report and 2026 Workplan (2026-CG-3),
Our File: C00**

The Regional Municipality of Durham

Corporate Services
Department –
Legislative Services
Division

605 Rossland Rd. E.
Level 1
PO Box 623
Whitby, ON L1N 6A3
Canada

905-668-7711
1-800-372-1102

durham.ca

**Alexander Harras
M.P.A.
Director of
Legislative Services
& Regional Clerk**

Council of the Region of Durham, at its meeting held on January 28, 2026, adopted the following recommendations of the Community Growth & Economic Development Committee:

- A) That Report #2026-CG-3 of the Commissioner of Community Growth and Economic Development be received as the Durham Active Transportation Committee's 2025 Annual Report;
- B) That the Durham Active Transportation Committee's 2026 Workplan be approved, as outlined in Attachment 1 to Report #2026-CG-3; and
- C) That a copy of Report #2026-CG-3 be forwarded to the Durham Active Transportation Committee and Durham's area municipalities.

Please find enclosed a copy of Report #2026-COW-3 for your information.

Alexander Harras

Alexander Harras, M.P.A.
Director of Legislative Services & Regional Clerk
AH/tf

- c:
- J. Grossi, Clerk, Town of Ajax
 - F. Lamanna, Clerk, Township of Brock
 - J. Gallagher, Clerk, Municipality of Clarington
 - M. Medeiros, Clerk, City of Oshawa
 - S. Cassel, Clerk, City of Pickering
 - B. Labelle, Clerk, Township of Scugog
 - D. Leroux, Clerk, Township of Uxbridge
 - C. Harris, Clerk, Town of Whitby
 - S. Austin, Commissioner of Community Growth and Economic Development



January 28, 2026

Jay Cuthbertson, Chair
Durham Environment and Climate Advisory Committee
c/o Region of Durham
605 Rossland Road East, Level 4
Whitby, ON L1N 6A3

Dear J. Cuthbertson:

**The Regional
Municipality of
Durham**

Corporate Services
Department –
Legislative Services
Division

605 Rossland Rd. E.
Level 1
PO Box 623
Whitby, ON L1N 6A3
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1-800-372-1102

durham.ca

**Alexander Harras
M.P.A.
Director of
Legislative Services
& Regional Clerk**

**RE: Durham Environment and Climate Advisory Committee
2025 Annual Report and 2026 Workplan (2026-CG-2),
Our File: C00**

Council of the Region of Durham, at its meeting held on January 28, 2026, adopted the following recommendations of the Community Growth & Economic Development Committee:

- A) That Report #2026-CG-2 of the Commissioner of Community Growth and Economic Development be received as the Durham Environment and Climate Advisory Committee's 2025 Annual Report;
- B) That the Durham Environment and Climate Advisory Committee's 2026 Workplan be approved, as outlined in Attachment 1 to Report #2026-CG-2; and
- C) That a copy of Report #2026-CG-2 be forwarded to the Durham Environment and Climate Advisory Committee and Durham's area municipalities.

Please find enclosed a copy of Report #2026-COW-2 for your information.

Alexander Harras

Alexander Harras, M.P.A.
Director of Legislative Services & Regional Clerk
AH/tf

If you require this information in an accessible format, please contact Legislative Services at clerks@durham.ca or at 1-800-372-1102 ext. 2097.

- c:
- J. Grossi, Clerk, Town of Ajax
 - F. Lamanna, Clerk, Township of Brock
 - J. Gallagher, Clerk, Municipality of Clarington
 - M. Medeiros, Clerk, City of Oshawa
 - S. Cassel, Clerk, City of Pickering
 - B. Labelle, Clerk, Township of Scugog
 - D. Leroux, Clerk, Township of Uxbridge
 - C. Harris, Clerk, Town of Whitby
 - S. Austin, Commissioner of Community Growth and Economic Development



January 28, 2026

Zac Cohoon, Chair
Durham Agricultural Advisory Committee
c/o Region of Durham
605 Rossland Road East, Level 4
Whitby, ON L1N 6A3

Dear Z. Cohoon:

**The Regional
Municipality of
Durham**

Corporate Services
Department –
Legislative Services
Division

605 Rossland Rd. E.
Level 1
PO Box 623
Whitby, ON L1N 6A3
Canada

905-668-7711
1-800-372-1102

durham.ca

**Alexander Harras
M.P.A.
Director of
Legislative Services
& Regional Clerk**

**RE: Durham Agricultural Advisory Committee 2025 Annual
Report and 2026 Workplan (2026-CG-1), Our File: C00**

Council of the Region of Durham, at its meeting held on January 28, 2026, adopted the following recommendations of the Community Growth & Economic Development Committee:

- A) That Report #2026-CG-1 of the Commissioner of Community Growth and Economic Development be received as the Durham Agricultural Advisory Committee's 2025 Annual Report:
- B) That the Durham Agricultural Advisory Committee's 2026 Workplan be approved, as outlined in Attachment 1 to Report #2026-CG-1; and
- C) That a copy of Report #2026-CG-1 be forwarded to the Durham Agricultural Advisory Committee, the Durham Federation of Agriculture, the Durham Farm Fresh Marketing Association, the Golden Horseshoe Food and Farming Alliance and Durham's area municipalities.

Please find enclosed a copy of Report #2026-COW-1 for your information.

Alexander Harras

Alexander Harras, M.P.A.
Director of Legislative Services & Regional Clerk
AH/tf

If you require this information in an accessible format, please contact Legislative Services at clerks@durham.ca or at 1-800-372-1102 ext. 2097.

- c: Durham Federation of Agriculture
- Durham Farm Fresh Marketing Association
- Golden Horseshoe Food and Farming Alliance
- J. Grossi, Clerk, Town of Ajax
- F. Lamanna, Clerk, Township of Brock
- J. Gallagher, Clerk, Municipality of Clarington
- M. Medeiros, Clerk, City of Oshawa
- S. Cassel, Clerk, City of Pickering
- B. Labelle, Clerk, Township of Scugog
- D. Leroux, Clerk, Township of Uxbridge
- C. Harris, Clerk, Town of Whitby
- S. Austin, Commissioner of Community Growth and Economic Development

File: 03-05

December 18, 2025

DELIVERED BY E-MAIL

Association of Municipalities of Ontario
amo@amo.on.ca

Re: ED-25-115 - Community Greenhouse Gas Reduction Plan - 5 Year Update (All Wards)

Oshawa City Council considered the above matter at its meeting of December 15, 2025, and adopted the following resolution concerning Community Greenhouse Gas Reduction Plan - 5 Year Update (All Wards):

1. That, based on Report ED-25-115 dated November 26, 2025, the 2024 Greenhouse Gas Emissions Inventory be endorsed as part of the first five year update to the Council-approved Community Greenhouse Gas Reduction Plan and authorize staff to provide a copy of the 2024 Greenhouse Gas Emissions Inventory, together with a copy of said Report, to the Federation of Canadian Municipalities for approval, to satisfy Milestones 4 and 5 of the Partners for Climate Change program; and
2. That a copy of Report ED-25-115 dated November 26, 2025 be sent to the Association of Municipalities of Ontario, the Region of Durham, Durham area municipalities, Oshawa Power and Utilities Corporation, and the Central Lake Ontario Conservation Authority.

Please find attached a copy of Report ED-25-115 for your information.

If you need further assistance concerning the above matter, please contact Anthony Ambra, Commissioner, Economic and Development Services at the address listed below or by telephone at 905-436-3311.

Regards,



Mary Medeiros
Director, Legislative Services/City Clerk

Encl.

/pa

cc: Region of Durham
Town of Ajax
Town of Whitby
City of Pickering
Municipality of Clarington
Town of Uxbridge
Township of Brock
Town of Scugog
Oshawa Power and Utilities Corporation
Central Lake Ontario Conservation Authority

Sent by Email

December 29, 2025

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Room 281
Queens Park
Toronto, ON, M7A 1A1
premier@ontario.ca

Subject: GO Lakeshore East Express Service

The Council of The Corporation of the City of Pickering considered the above matter at a Meeting held on December 15, 2025 and adopted the following resolution:

WHEREAS, Lakeshore East Express train service previously provided a vital transit option for residents of Durham Region commuting to Union Station in downtown Toronto;

And Whereas, the original timeline indicated that this disruption would last for three years and be completed by 2024, yet there is currently no updated timeline or clear communication on when the service will resume, raising concerns about project continuity and delivery;

And Whereas, on Monday, May 26, 2025, Ajax MPP Rob Cerjanec, raised a question in the Ontario Legislature to the Minister of Transportation regarding the timeline for the return of the GO Lakeshore East Express service, but did not receive a clear response;

And Whereas, the return of this express service would significantly improve public transportation options for residents of Durham Region and reduce the vehicular traffic and gridlock in and out of Toronto;

And Whereas, on June 15, 2023 Metrolinx announced the next steps to extend GO service to Bowmanville, followed by a public announcement to commence work on January 12, 2026, that will force the closure of the southern part of Simcoe Street in Oshawa, the only continuous roadway connecting Lake Ontario to Port Perry, a road that houses Lakeridge Health Oshawa, plus additional extended medical services, putting increased commuter pressure on arterial roadways and Highway 401 until work concludes in 2029;

And Whereas, Durham Region is one of the fastest-growing areas in Ontario, and ensuring reliable, efficient public transit options is essential to support this growth and reduce congestion on regional roadways.

Now therefore be it resolved that the Council of The Corporation for the City of Pickering directs through the Office of the Chief Administrative Officer:

1. That the provincial government be requested to prioritize the reinstatement of the GO Lakeshore East Express Train service and provide residents of Durham Region with an update on the timeline for resumed service;
2. That Metrolinx be invited to present a project update on a return to Express Service timeline and an update on the progress of the Bowmanville extension and its impact on Highway 401 across Durham Region, at a future meeting of Council; and,
3. That a copy of this resolution be forwarded to The Honourable Doug Ford, Premier of Ontario, The Honourable Prabmeet Sarkaria, Minister of Transportation, Rob Cerjanec, MPP Ajax, John Henry, Regional Chair, all lower tier Durham Region municipalities, and Michael Lindsay, President and CEO of Metrolinx.

Should you require further information, please do not hesitate to contact the undersigned at 905.420.4660, extension 2019.

Yours truly



Susan Cassel
City Clerk

SC:am

Copy: The Hon. Prabmeet Sarkaria, Minister of Transportation
Rob Cerjanec, MPP Ajax
John Henry, Regional Chair, Regional Municipality of Durham
Alexander Harras, Clerk, Region of Durham
Jaclyn Grossi, Clerk, Town of Ajax
June Gallagher, Municipal Clerk, Municipality of Clarington
Chris Harris, Clerk, Town of Whitby

Fernando Lamanna, Clerk, Township of Brock
Debbie Leroux, Clerk, Township of Uxbridge
Mary Medeiros, City Clerk, City of Oshawa
Blair Labelle, Clerk, Township of Scugog
Michael Lindsay, President and CEO of Metrolinx

Chief Administrative Officer



285 County Road 44, Box 130
Kemptville, ON K0G 1J0
T: 613) 258-9569
clerk@northgrenville.on.ca

January 2, 2025

The Honourable Doug Ford
Premier of Ontario

The Honourable Prabmeet Sarkaria
Minister of Transportation
Province of Ontario

RE: Support for Enhanced School Bus Safety and the Implementation of Stop-Arm Camera Systems

Dear Premier Ford and Minister Sarkaria,

On behalf of the Grenville 1 O.P.P. Detachment Board, we are writing to express our strong support for enhanced school bus safety measures across Ontario, including the implementation of school bus stop-arm camera systems and other child-safety technologies.

Illegal passing of stopped school buses remains a persistent and dangerous problem in Ontario, occurring an estimated 30,000 times per day. These violations place children at serious risk and continue to result in preventable injuries and fatalities. Municipalities require additional tools to address this issue effectively and consistently.

The Grenville 1 O.P.P. Detachment Board supports provincial investment in and expansion of school bus stop-arm camera systems under Part XIV.3 (School Bus Camera Systems) of the Highway Traffic Act. These systems have proven effective in deterring dangerous driving behaviour, improving compliance, and enhancing accountability. Provincial funding and support would enable municipalities to implement these technologies equitably and at scale.

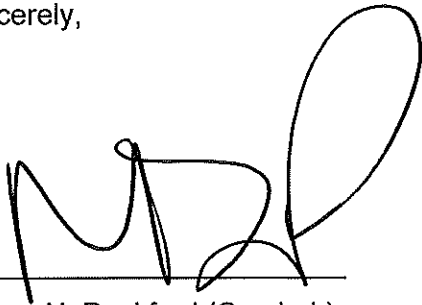
Grenville 1 O.P.P. Detachment Board also proudly supports the Let's Remember Adam – Stop for the School Bus campaign, launched in memory of Adam Ranger, a five-year-old child who tragically lost his life when a driver failed to stop for a school bus displaying its flashing lights and stop arm. Adam's story underscores the urgent need for stronger enforcement, public education, and modern safety solutions to protect children travelling to and from school.

We respectfully call on the Province of Ontario to continue advancing this life-saving work by providing municipalities with the funding mechanisms, legislative support, and implementation guidance necessary to deploy stop-arm cameras and complementary safety technologies province-wide.

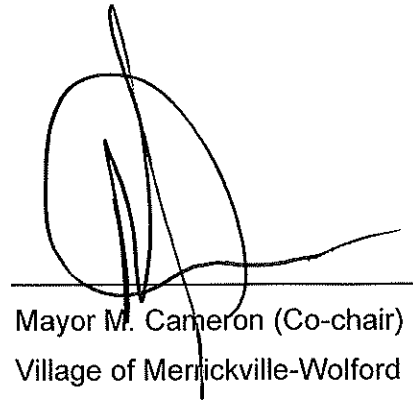
Protecting children is a shared responsibility. With provincial leadership and municipal partnership, we can take meaningful action to prevent further tragedies and ensure Ontario's roads are safer for students and families.

Thank you for your consideration and continued commitment to road safety.

Sincerely,

A handwritten signature in black ink, consisting of several loops and a large oval at the end, positioned above a horizontal line.

Mayor N. Peckford (Co-chair)
Municipality of North Grenville

A handwritten signature in black ink, featuring a large circle and a vertical stroke, positioned above a horizontal line.

Mayor M. Cameron (Co-chair)
Village of Merrickville-Wolford

cc:
The Honourable Steve Clark, Government House Leader
Association of Municipalities of Ontario (AMO)
Ontario Municipalities

Enclosed: Co-signing Template

[Municipality Name]
[Municipal Address]

[Date]

The Honourable Doug Ford
Premier of Ontario

The Honourable Prabmeet Sarkaria
Minister of Transportation
Province of Ontario

Re: Municipal Support for School Bus Safety and Stop-Arm Camera Systems

Dear Premier Ford and Minister Sarkaria,

On behalf of the **[Council / Municipality / Township / City] of [Municipality Name]**, I am writing to express our strong support for enhanced school bus safety measures across Ontario, including the implementation of school bus stop-arm camera systems and other child-safety technologies.

Illegal passing of stopped school buses remains a serious and widespread issue throughout the province, occurring an estimated 30,000 times per day. These violations place children at unacceptable risk and continue to result in preventable injuries and fatalities. Municipalities require effective, modern enforcement tools to address this dangerous behaviour.

[Municipality Name] supports provincial investment in and expansion of school bus stop-arm camera systems under Part XIV.3 (School Bus Camera Systems) of the *Highway Traffic Act*. These systems have demonstrated success in deterring illegal passing, improving driver compliance, and strengthening accountability. Provincial funding and implementation support would help ensure municipalities of all sizes can deploy this technology equitably.

We also support the Let's Remember Adam – Stop for the School Bus campaign, launched in memory of Adam Ranger, a five-year-old child who tragically lost his life when a driver failed to stop for a school bus displaying its flashing lights and stop arm. This tragedy highlights the urgent need for continued public education, enforcement, and the use of technology to better protect children travelling to and from school.

We respectfully call on the Province of Ontario to provide municipalities with the necessary funding tools, legislative support, and implementation guidance to advance school bus stop-arm camera systems and complementary child-safety initiatives across Ontario.

Protecting children on our roads is a shared responsibility. Through strong provincial leadership and municipal partnership, meaningful progress can be made to prevent further tragedies and enhance road safety for families across Ontario.

Thank you for your attention to this important matter.

Sincerely,

[Name]

[Title – Mayor / Reeve / Warden]

[Municipality Name]

cc:

The Honourable Steve Clark, Government House Leader
Association of Municipalities of Ontario (AMO)
Ontario Municipalities



Office of the City Clerk, City Hall
500 George Street North
Peterborough, Ontario
K9H 3R9

December 3, 2025

Honourable Doug Ford, Premier for the Government of Ontario;
Honourable Michael S. Kerzner, Minister of the Solicitor General;
Honourable Rob Flack, Minister of Municipal Affairs and Housing;
Association of Municipalities of Ontario (AMO);
Mary ten Doeschate, Peterborough Police Services Board Chair; and
Councils of each of Ontario's municipalities.

Subject: Sustainable Funding for Police Services Request

The following resolution, adopted by City Council at its meeting held on November 3, 2025, is forwarded for your consideration.

Moved by Councillor Crowley
Seconded by Councillor Vassiliadis

Whereas municipalities across Ontario are required to maintain a police service; and

Whereas municipalities across Ontario are required to constitute a municipal board to have policing responsibility for the municipality, or enter into a written agreement for an alternate provision of policing services; and

Whereas the City of Peterborough has constituted a municipal board; and

Whereas municipalities, across Ontario, with a police service board, are required to “ensure adequate and effective policing is provided in the area for which they have policing responsibility in accordance with the needs of the population in the area and having regard for the diversity of the population in the area” and

Whereas police service boards within municipalities where court proceedings are conducted are required to ensure the security of judges, other judicial officials, members of the public participating in court proceedings, ensuing the secure



custody of persons in custody who are on or about the premises, including persons taken into custody at proceedings; and

Whereas the provision of court security is not part of providing adequate and effective policing; and

Whereas the cost of providing court security is a cost of the municipality, regardless of whether all matters originate within that municipality; and

Whereas municipalities across Ontario are required to have and maintain critical infrastructure, including appropriate police facilities and equipment, to ensure adequate and effective policing is provided; and

Whereas municipalities across Ontario are experiencing increased police operating and capital costs directly related to new compliance and operational standards required under the Community Safety and Policing Act, 2019; and

Whereas these cost increases stem from provincially mandated requirements — including training, certification, technology, reporting, and staffing obligations — necessary to bring local police services into compliance with the Act; and

Whereas municipalities have no discretion in implementing these measures and limited ability to absorb the resulting financial pressures within existing budgets; and

Whereas policing is a provincially legislated responsibility, yet municipalities are bearing the brunt of the costs to implement provincial mandates;

Therefore, be it resolved that:

Council request that the Province of Ontario provide targeted financial assistance to municipalities to offset any additional costs that are directly and demonstrably incurred as a result of compliance with the Community Safety and Policing Act, 2019, and not general increases to police budgets; and

Therefore, be it further resolved that:

Council urge the Province of Ontario to review and reform its current police grant programs to ensure a more equitable distribution of funding to municipalities so that communities with growing populations and expanding service demands receive fair and sustainable provincial support; and

Therefore, be it further resolved that:

Council request that the Province of Ontario provide stable sustainable funding to offset costs associated with the provision of providing court security services; and



City of
Peterborough

That this resolution be forwarded to the Premier of Ontario, the Minister of the Solicitor General, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO), the Peterborough Police Services Board Chair, and all Ontario municipalities for endorsement.

Sincerely,

A handwritten signature in black ink, appearing to read "J. Kennedy".

John Kennedy
City Clerk



Mary ten Doeschate, Chair

Drew Merrett, Vice-Chair

Mayor Jeff Leal

Councillor Gary Baldwin

Steve Girardi

December 18, 2025

City of Peterborough (Sent via email)
500 George St. N.
Peterborough, ON K9H 3R9

Attention: Members of Council

Jasbir Raina, Chief Administrative Officer

Richard Freymond, Commissioner of Finance and Corporate Support Services

John Kennedy, Clerk

Members of Council, Mr. Raina, Mr. Freymond and Mr. Kennedy:

Re: Council Resolution – Stable Funding for Police Service Boards

The Peterborough Police Service Board unanimously passed the following motion at their Board meeting held on December 16, 2025:

Moved by Drew Merrett

Seconded by Jeff Leal

That the Board receive for consideration and endorsement the Peterborough City Council resolution made November 3, 2025 regarding stable funding for Police Service Boards.

Accordingly, the Board sends this letter in support of Council's call for the Province of Ontario to review and reform its current police grant programs to ensure a more equitable distribution of funding to municipalities; the Board believes increased and sustainable funding support from the Province is necessary to ensure the Board can meet its legislated mandate of providing adequate and effective policing in the City of Peterborough.

Sincerely,

Mary ten Doeschate,
Chair

Peterborough Police Service Board
500 Water Street, P.O. Box 2050 Peterborough, Ontario K9J 7Y4
Telephone: 705-876-1122 ext. 220 Fax: 705-876-6005
www.peterboroughpolice.com

Township of Southgate
Administration Office
185667 Grey County Road 9, RR 1
Dundalk, ON N0C 1B0



Phone: 519-923-2110
Toll Free: 1-888-560-6607
Fax: 519-923-9262
Web: www.southgate.ca

January 21, 2026

Re: Township of Southgate - Notice of Motion – OMERS Bill 68 Municipal Resolution

Please be advised that at the January 21, 2026, regular Council meeting, the Council of the Corporation of the Township of Southgate, approved the following:

No. 2026-027

Moved By Deputy Mayor Dobreen

Seconded By Councillor Shipston

WHEREAS the Ontario Municipal Employees Retirement System (OMERS) Pension Fund serves over 1,000 employers and over half a million employees and retirees from diverse groups including: municipal governments, school boards, libraries, police and fire departments, children's aid societies, and electricity distribution companies; and

WHEREAS the long-standing jointly-sponsored governance model with two corporate boards has provided stability, accountability, and fairness for both plan members and employers for more than two decades; and

WHEREAS the Government of Ontario has passed legislative changes to OMERS' governance structure through Bill 68; and

WHEREAS these changes would replace the current OMERS Sponsors Corporation with a new Sponsors Council that would lose its corporate status and independent resources; and

WHEREAS the proposed model could allow pension decisions affecting municipal employers and employees to be made without meaningful municipal oversight, increasing financial risk for municipalities and local taxpayers; and

WHEREAS municipalities are already under significant financial strain and cannot absorb additional pension costs without consequences for property taxes or local services;

THEREFORE BE IT RESOLVED THAT the Township of Southgate does not support the legislative changes to the *OMERS Act* contained in Bill 68 and requests that the Government of Ontario reconsider the advisability of proceeding with these changes;

FURTHER BE IT RESOLVED THAT the Council of the Township of Southgate supports the Association of Municipalities of Ontario (AMO) in calling on the Government of Ontario to maintain the current OMERS governance model, with two corporate Boards, as the structure that would best deliver on the long-term interests of municipalities, taxpayers, and employees.

BE IT FURTHER RESOLVED THAT this resolution be circulated to The Honourable Rob Flack, Minister of Housing and Municipal Affairs, The Honourable Peter Bethlenfalvy, Minister of Finance, MPP Paul Vickers, The Association of Municipalities of Ontario (AMO), and all Ontario municipalities.

If you have any questions, please contact our office at (519) 923-2110.

Sincerely,

Lindsey Green

Lindsey Green, Clerk
Township of Southgate

CC: Honourable Rob Flack, Minister of Housing and Municipal Affairs
Honourable Peter Bethlenfalvy, Minister of Finance
MPP Paul Vickers
The Association of Municipalities of Ontario (AMO)
Ontario Municipalities



The United Counties of Leeds and Grenville

Resolution No. CC- 179 - 2025

Date: December 18, 2025

Moved by Tory Descamps

Seconded by Nancy Peckford

WHEREAS on May 1, 2025, Bill 9, Municipal Accountability Act, 2025, re-introduced legislation originally proposed under Bill 241; and

WHEREAS Bill 9, if passed, would enable the creation of a new, standardized municipal code of conduct, an integrity commissioner inquiry process that would be consistent throughout the province and mandatory code of conduct training for members of council and certain local boards; and

WHEREAS Bill 9, Municipal Accountability Act, 2025, was ordered for a third reading on October 20, 2025; and

WHEREAS the Council of the Corporation of the United Counties of Leeds and Grenville deems it advisable for Bill 9 to be passed promptly.

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the United Counties of Leeds and Grenville calls for Bill 9 to proceed to its third reading forthwith; and

THAT a copy of this resolution be forwarded to The Honourable Doug Ford, Premier of Ontario, The Honourable Rob Flack, Minister of Municipal Affairs and Housing, The Honourable Steve Clark, MPP, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities.

Carried Defeated Deferred

Corinna Smith-Gatcke
Corinna Smith-Gatcke, Warden

CTC Source Protection Region

CTC Source Protection Committee



From:

Behnam Doulatyari, Senior Manager, Watershed Plans & Source Water Protection, Credit Valley Conservation, CTC Source Protection Region Program Manager
1255 Old Derry Road, Mississauga, ON L5N 6R4

January 12, 2025

Subject: CTC Source Protection Committee response to the proposed changes to the *Clean Water Act, 2006*, the *Conservation Authorities Act*, and other relevant legislative and regulatory updates

To: Local and Regional municipal councils across the Credit Valley - Toronto and Region - Central Lake Ontario (CTC) Source Protection Region

The CTC Source Protection Committee in their meeting on December 10, 2025, passed the following resolution #43/25:

THAT the CTC Source Protection Committee receives the staff report entitled "Proposed changes to the Clean Water Act, 2006, the Conservation Authorities Act, and other relevant legislative and regulatory updates", at meeting #6/25 for information.

AND FURTHER THAT the CTC Source Protection Committee endorse the recommendation of this report.

AND FURTHER THAT staff be directed to share this report with the Credit Valley, Toronto and Region, and Central Lake Ontario Source Protection Authorities, CTC Source Protection Region local and regional municipalities, the Ministry of the Environment, Conservation and Parks, the Ontario Provincial Conservation Agency, and the Ministry of Municipal Affairs and Housing.

The report describes the implications for the CTC Source Protection Region drinking water source protection program from **Bill 56** (EROs: 025-1060, 025-1104), **Bill 60** (EROs: 025-1097, 025-0899, 025-0900, 025-0872), **Bill 68** (ERO 025-1257), and provides implementation recommendations. A high-level summary for each Bill is provided in the same order below. The Full report can be found on the [CTC website](#).

Bill 56 (Royal Assent November 3, 2025) includes changes in the *Clean Water Act* and *Safe Drinking Water Act* to speed up the source protection plan amendment process and use of new sources of drinking water, major changes to those source protection plan policies that rely on Prescribed Instruments for implementation (i.e. an instrument under another provincial Act, for example Environmental Compliance Approvals, under the *Environmental Protection Act*). The changes to the approval process are largely in line with municipal needs and recommendations from Source Protection Authority staff across the province. The three Source Protection Authorities in CTC, can accommodate the proposed changes based on current

staffing levels and technical capacity, which should be maintained or improved. There are however operational and implementation challenges that must be addressed quickly to minimize impact to program delivery. For example, further clarification is required on how water quantity considerations are assessed in the new approval process and how the new process may impact existing or upcoming source protection plan amendments. The Ministry of the Environment, Conservation and Parks (MECP), in consultation with source protection authorities and municipalities, must ensure policy gaps are not created because of the proposed changes to Prescribed Instrument policies. Proactive and direct engagement with all relevant stakeholders by the MECP in developing a proposed new Minister's Regulation - outlining standardized conditions and reporting requirements for Prescribed Instruments - will be critical to ensure specific local needs, knowledge, and investments are considered. In CTC, among others, further discussion is required on Lake Ontario (LO-SEW-1 and 2), water quantity (DEM-1 policies).

Changes to the *Planning Act* under **Bill 60 (Royal Assent November 27, 2025)**, provides that a decision of the Minister of Municipal Affairs and Housing, except in the Greenbelt Area, is not required to be consistent with policy statements like policy 4.2.1 of the *Provincial Planning Statement, 2024* to protect all municipal drinking water supplies and designated vulnerable areas. Staff strongly recommend that the Minister should always be required to make decisions that would be consistent with the policy which aims to "*protect all municipal drinking water supplies and designated vulnerable areas.*"

Bill 68 (Royal Assent November 27, 2025) amends the *Conservation Authorities Act* to create the Ontario Provincial Conservation Agency. The Province has also announced plans to consolidate 36 Conservation Authorities into 7 regional conservation authorities. The changes are especially disruptive for the CTC Source Protection Region because its three current Conservation Authorities would be split across three different proposed regional entities. This will require revisions to existing documentation (i.e., local assessment reports, Source Protection Plan), governance (i.e., local Source Protection Authorities, CTC Source Protection Committee, CTC Management Committee), and infrastructure (i.e., software licensing, data ownership and intellectual property, data management processes, agreements, and website design). These changes would contribute little to improving the outcomes of the source protection program and will be disruptive to the ongoing amendments supporting municipal growth.

Furthermore, it is not clear how the proposed seven regional conservation authorities meet the province's selection criteria. In its current form, the proposal will dilute local representation at the source protection authority and source protection committee levels. This will erode local accountability, which will be even more important given the proposed new responsibilities for source protection authorities, introduced by Bill 56, for approving source protection plan amendments. It will also likely diminish local technical knowledge, given the extensive geography, geology, hydrogeology, and biology involved across the proposed regional conservation authorities.

CTC Source Protection Region

CTC Source Protection Committee



We note, keeping the source protection regions unchanged under the new regional conservation authority framework would require further legislative and regulatory changes with similarly unanswered questions regarding governance, administration, maintaining meaningful local representation and technical capacity.

The *Clean Water Act, 2006* established a locally driven, science-based, multi-stakeholder process that promotes the shared responsibility of all stakeholders to protect local sources of drinking water from threats to both water quantity and water quality. The Walkerton Inquiry called for drinking water sources to be protected by developing watershed-based source protection plans. Conservation authorities were tasked with leading local source protection efforts in recognition of their technical expertise, experience in watershed-based work, and the ability to facilitate cooperation among local stakeholders. Accordingly, any changes to the program should be done through a locally driven process including direct engagement with all relevant stakeholders. CTC Source Protection Authority staff recommend the province to reconvene the Joint Advisory Committee and leverage the program's robust stakeholder engagement framework to request advice on governance structures that will address provincial objectives while minimizing disruption to the source protection program.

CTC Source Protection Authority staff further recommend that the Province continue to fund conservation authorities to deliver the source protection program without change, while developing a transition plan that minimizes impact to program delivery. This is especially important, because the announced implementation timelines for regionalization of conservation authorities coincide with work planning for the next Drinking Water Source Protection Program Transfer Payment Agreement, due in early 2027 and to be in effect on April 1, 2027. Any and all transitional costs that arise within the source protection program resulting from the consolidation of conservation authorities should be borne by the Province. Finally, the resulting transition plan should include a complete assessment of governance, financial, and operational implications for each source protection region, ensure sufficient staffing and resources for local technical requirements, and provide a transparent assessment of any efficiencies achieved compared with the scope and cost of implementation requirements.

The CTC Source Protection Committee is committed to working collaboratively with all implementing municipalities and the Province to support the continued protection of Ontario's drinking water. Thank you for your attention to this matter.

Sincerely,

A handwritten signature in blue ink, appearing to read "Behnam", is written over a light blue circular stamp.

Behnam Doulatyari, CTC Source Protection Region Program Manager

cc:

Risk Management Officials in CTC Source Protection Region

Built for change, ready for what's next

2025 Municipal Partnerships Report

mpac Municipal Property
Assessment Corporation™

Kingston, Ontario



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Lasalle, Ontario

Leadership messages

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Alan Spacek
Chair, MPAC Board of Directors

Reflecting on our journey: Building strong communities, together

Throughout 2025, our progress and achievements were driven by strong collaboration with municipalities and a shared commitment to building resilient communities and continuing to deliver exceptional services to Ontarians.

Across the province, we've strengthened partnerships with municipal leaders and changemakers through ongoing dialogue and engagement. From elected officials striving for efficiency to municipal staff seeking the tools and insights to support that mission, it all starts with conversation. These conversations deepen our understanding of municipal priorities and open the door to innovative, data-driven solutions that address the unique challenges facing communities today.

Property assessments are the foundation of municipal taxation and a critical source of information for budgeting and community planning. Each new assessment represents more than numbers - it reflects homes for families, spaces for businesses, and investments that fuel local economies and strengthen communities.

As we look to the future, our focus is clear: proactive collaboration, tailored services, and trusted partnerships that help shape resilient, thriving communities across Ontario. Together, we will continue to support communities today and into the future.

A handwritten signature in blue ink that reads "Alan".



Nicole McNeill

**President and Chief
Administrative Officer**

Built for change, ready for what's next

Evolution is the quiet work of progress. It's steady, intentional, and essential. At MPAC, we've embraced evolution with purpose, so we can stand beside Ontario's municipalities as a partner in progress. From clipboards and paper forms to a fully digital ecosystem, we now deliver faster, smarter, and more accurate property assessments. Together, we've developed tools and insights that help solve local challenges and build the partnerships needed to navigate what's next.

That drive for progress forms the foundation of our 2025–2028 Strategic Plan, which focuses on modernizing how we work, strengthening systems, and delivering real-time data to support planning, budgeting, and service delivery. Creating tools and insights that help solve real challenges remains our priority, because when municipalities succeed, communities thrive.

In 2025, we partnered with municipalities to address the challenges you told us matter most: reducing inquiry volumes, improving access to data, and supporting environmental goals through digital solutions. That commitment drove action: we conducted **310,000** property inspections, processed **176,000** building permits, and completed **18,000** severances and consolidations, which contributed to over **\$41 billion** in new assessment being added to municipal rolls.

These numbers tell a clear story: our partnership is active, growing, and focused on delivering practical value. Whether it's accessing real-time property data, forecasting growth, or improving service delivery, we work hard every day to ensure your investment translates into better tools and outcomes for your communities.



As you read this report, I also encourage you to explore the rest of our [operational highlights](#) for a closer look at the work powering our progress and the foundation it creates for the future.

MPAC is built for change and ready to help municipalities move forward with confidence. With the right insights and a shared commitment to progress, we can shape what comes next, together.



About MPAC

mpac[™]

Across Ontario, municipalities are leading through change, from adapting to new demands to planning for growth, building resilient communities, and everything in between. The pace is fast, the challenges are complex, and the decisions made today shape the future.

This is where MPAC comes in. We're built by design to help municipalities navigate these complexities with our property data, insights and analytics, and tools. Whether responding to provincial priorities, driving evidence-based planning, or delivering services more efficiently, we're here to help you succeed.

We work alongside you, proactively, collaboratively, and with purpose. Our services are tailored to your needs, our partnerships are grounded in trust, and our focus is always on helping you serve your communities.

This report highlights how MPAC supported Ontario's **444** municipalities in 2025 through shared goals, responsive service, and a commitment to building stronger, data-informed communities. Grounded in collaboration, built on trust, and focused on what's next, MPAC continues to be a strategic business partner, delivering what's needed today and evolving to meet the needs of tomorrow's challenges.





mpac

Who we are

MPAC (Municipal Property Assessment Corporation) is Ontario's property expert – an independent, not-for-profit corporation responsible for maintaining the province's property inventory. Proudly Canadian, we are the largest assessment jurisdiction in North America, maintaining an inventory of nearly **5.74 million** properties valued at approximately **\$3.2 trillion**.

Each year, municipalities pay a proportionate share of MPAC's operational costs based on the number and value of their properties relative to the rest of Ontario. Our property assessment work forms the foundation of Ontario's property tax system, informing municipal budgeting, infrastructure planning, and community growth.

We deliver accurate, impartial assessments that reflect market conditions as of the legislated valuation date, and provide data-driven insights that help municipalities, governments, and property owners make informed decisions.

From property inspections and sales analysis to managing assessment requests and appeals, MPAC ensures fairness and integrity in every step. Guided by our values of accountability, transparency, customer-focus, innovation, and inclusion, we are committed to building trust and supporting thriving communities across Ontario.



Windsor, Ontario

Our mandate in motion

Property assessments are the foundation of municipal taxation, providing the revenue municipalities rely on to deliver essential services, from roads and transit to emergency response and community programs. Accurate assessments also inform long-term budgeting and infrastructure planning, helping municipalities allocate resources effectively and plan for growth. Every new assessment represents not just a number, but the capacity to invest in housing, services, and amenities that strengthen communities.

Our team is always eager to learn more about the communities where we work and live, ensuring our efforts align with municipal priorities and needs. We're committed to helping you in managing your assessment base. Understanding how new assessment and forecasting work under the Service Level Agreement provides valuable insights that municipalities can leverage.

Capturing growth through collaboration

Starting in early 2025, MPAC worked closely with the Town of Aylmer in Elgin County to help increase their new assessment captured, exceeding expectations and supporting the Town's long-term growth and financial stability.

Through ongoing meetings with the Town's staff, MPAC's Municipal and Stakeholder Relations team focused on understanding local needs, monitoring new assessment activity, and ensuring assessors had up-to-date information on building permits, plans, and key occupancy dates. Throughout the year, new assessment forecast reports and Service Level Agreement commitments were closely tracked and shared with the Town. This collaboration enabled both

teams to stay aligned on timelines and priorities, ensuring new assessment was added efficiently and accurately.

When budget pressures arose in the fall, the Town asked MPAC to explore opportunities to exceed the original forecast. The result: MPAC achieved **166%** of the original 2025 forecast, with the Service Level Agreement commitment adding **96%** of the Town's new assessment to the roll within one year of occupancy.

This partnership demonstrates the impact of open communication, shared goals, and a commitment to supporting municipal outcomes.

“

The Town of Aylmer is very grateful for the partnership that we have with MPAC and work very closely with our Account Manager, Brenda Slater and Regional Manager, Anne Haines to ensure our area's exponential growth is reflected in a timely and accurate way. Every effort MPAC makes to capture new assessment quickly helps stabilize our tax rate year-over-year and supports affordability for our residents.

Our Municipal and Stakeholder Relations team understands the pressures that we have at the municipal level with Strong Mayor Powers and the challenges that small towns face with funding growth in the interim. Their responsiveness and collaboration have helped us move forward with confidence. The past two years have also been incredibly demanding for MPAC's local assessors as they've kept pace with record levels of growth and ensured material changes are captured for our 2026 budget. Their hard work and dedication are deeply appreciated. The increased assessment revenue and growth projections will help fund key local priorities, including upgrades to our outdoor pool and swimming programs in partnership with the YWCA as well as costs for police services and local conservation authority levies. We appreciate the continued partnership and the shared commitment to helping our community grow.

Heather Sachs | Director of Financial Services and Treasurer, Town of Aylmer

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2025 operational highlights



All stats as of October 31, 2025



Built for change: Strategic direction and evolution

mpac[™]

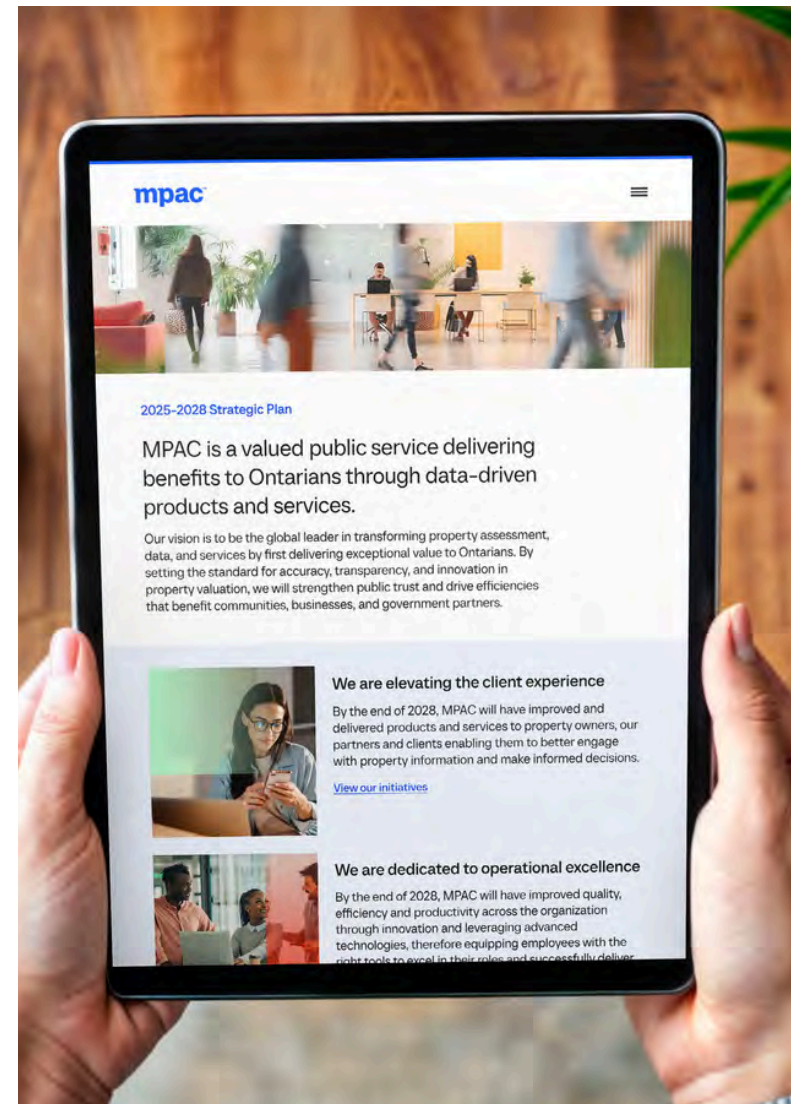
MPAC's 2025–2028 Strategic Plan

Ontario's municipalities are facing growing demands, from aging infrastructure and housing pressures to the need for faster, smarter planning, all while managing tight budgets and limited resources. MPAC's 2025–2028 Strategic Plan is designed to help meet these challenges head-on, with a clear focus on delivering tangible value to municipalities through:

- **Modernizing assessments:** We're investing in scalable systems, real-time data, and digitization to give municipalities the tools they need for more accurate budgeting, planning, and service delivery.
- **Empowering smarter decisions:** We're transforming property data into actionable insights that can inform infrastructure planning, economic development, and policy.
- **Strengthening communities:** We're helping municipalities do more with less by improving operational efficiencies and delivering greater value.

We're committed to being responsive, relevant, and ready for what's next. That's why we're transforming from a trusted service provider to a strategic partner, delivering greater value, driving innovation, and unlocking new opportunities for collaboration. While we evolve, our foundation remains unchanged: providing accurate, transparent, and reliable assessments.

We've also reimagined our visual identity to reflect a more modern and approachable look, with design choices that meet the Accessibility for Ontarians with Disabilities Act standards and support clearer, more inclusive communication.



Our commitment is clear: we're here to help municipalities thrive in a changing landscape. By unlocking the full potential of MPAC's data, technology, and people, we're building a future where municipalities are empowered to lead with confidence. After all, you've invested in us. MPAC is funded by you, for you. We're built for this.


mpac.ca

2025-2028 Strategic Plan

MPAC is a valued public service delivering benefits to Ontarians through data-driven products and services.

Our vision is to be the global leader in transforming property assessment, data, and services by first delivering exceptional value to Ontarians. By setting the standard for accuracy, transparency, and innovation in property valuation, we will strengthen public trust and drive efficiencies that benefit communities, businesses, and government partners.

We live our values

- 01 [Accountable](#)
- 02 [Transparent](#)
- 03 [Customer-focus](#)
- 04 [Innovative](#)
- 05 [Inclusive](#)

We are elevating the client experience

By the end of 2028, MPAC will have improved and delivered products and services to property owners, our partners and clients enabling them to better engage with property information and make informed decisions.

We are focused on enhancing client experiences by fostering collaboration, increasing awareness, and delivering value. We are prioritizing education and two-way engagement for residential property owners, deepening industrial and commercial clients' understanding of assessment and tax topics, and strengthening collaboration with municipalities and government partners as a trusted resource.

We are dedicated to operational excellence

By the end of 2028, MPAC will have improved quality, efficiency and productivity across the organization through innovation and leveraging advanced technologies, therefore equipping employees with the right tools to excel in their roles and successfully deliver future assessment services.

We are focused on driving operational excellence by advancing data quality, digitization, and AI while ensuring strong privacy protections. We are proactively preparing for future property assessments, strengthening assessment capabilities for industrial and commercial properties, and optimizing operational efficiency with secure, inclusive, and user-friendly tools that enhance employee experience and productivity.

We are strengthening our bottom line

By the end of 2028, MPAC will have established the Commercial and Client Solutions Division (CCS) as a key engine of growth and innovation, driving sustained impact and value for our core business and beyond.

We are focused on maximizing value and revenue by ensuring our organization is ready to seize strategic opportunities. We are strengthening our operating model to enhance competitiveness, evolving our products and services to meet customer needs, and equipping our commercial team with the resources needed to scale effectively.

We deliver exceptional employee experiences

By the end of 2028, MPAC will have met talent, and skill needs and have an inclusive, engaged and continuous learning culture.

We are focused on fostering a strong employee experience by attracting, investing in, and retaining top talent. We are committed to equitable career development, providing learning opportunities, mentoring, and coaching to support versatile career paths. Our succession planning ensures smooth transitions for key roles, while our inclusive and engaging culture values employee input, encourages collaboration, and drives innovation in alignment with MPAC's core values.

© MPAC 2025



CITY HALL
100 Wellington Sq.

Delivering impact: Supporting municipal outcomes

mpac[™]



MPAC continues to enable municipal success by delivering tangible solutions that address real, local challenges. Through robust data, innovative platforms, and strategic partnerships, we help municipalities to make informed decisions and drive meaningful outcomes.

Municipal impact: Turning strategy into action

Throughout 2025, municipalities across Ontario used MPAC tools to tackle real challenges, improve service delivery, and make informed decisions. From large urban centers to rural townships, we partnered with communities of every size to unlock the power of property data. This is collaboration in action, building toward something greater.

Enhancing access to property assessment data

In spring 2025, MPAC launched a one-year pilot program that gave municipalities the option to receive a monthly export of the Electronic Assessment Information file. This initiative, made possible through collaboration with Teranet and the Province, enhances access to timely property data by expanding the limit from four unique exports per year to a monthly data refresh.

The Electronic Assessment Information file provides a comprehensive snapshot of each municipality's assessment information to help support internal planning. With this enhanced access, municipal Geographic Information System teams can more easily integrate assessment data into their internal mapping systems. Additionally, Planning and Finance teams can better monitor growth and changes in property types, property codes, structures, and services.

“

The City of Greater Sudbury is pleased to have enhanced access to the Electronic Assessment Information file. This improvement allows us to update our Geographic Information System more frequently, ensuring we're using the most accurate, up-to-date information to support decision-making and deliver services to our community.

”

Krista Carre | Manager of Geographic Information System Operations, City of Greater Sudbury

Collaborative partnerships drive progress

In 2025, we strengthened key partnerships with industry leaders to enhance governance and deliver solutions that matter. Through working groups and ongoing engagement, we've aligned priorities, shared insights, and built tools that reflect municipal needs.

Municipal Liaison Group

A key driver of our shared success has been the Municipal Liaison Group, a strategic advisory body that fosters open, regular, and ongoing dialogue between MPAC and the municipal sector. The Municipal Liaison Group serves as a platform for exchanging information and perspectives on property assessment and MPAC initiatives that impact municipalities. Through this engagement, the Municipal Liaison Group has helped ensure our services are aligned with municipal needs and priorities.

This year, we revised the Municipal Liaison Group's governance framework to support more inclusive and effective collaboration:

- **Composition and meeting frequency:** Updated to reflect broader representation and more consistent engagement.
- **Membership terms and representation:** Clarified roles for members and associations to ensure diverse municipal voices are heard.
- **Responsibilities and meeting approach:** Refined expectations and structure to support productive discussions.
- **Sub-committees:** Introduced focused groups to address specific topics and drive deeper insights.





Together with our municipal partners, the Municipal Liaison Group has helped advance several key initiatives:

- Data Sharing Services Agreement
- Market Trend Reports
- Vacant Home Tax Support
- Optional Small Business Subclass
- Electronic Delivery of the Assessment Roll
- Corporate Strategy Alignment
- Methodology Guides
- Municipal Election Strategy
- Pre-Roll Disclosure and Assessment Update Strategy
- Electronic Assessment Information (EAI) Pilot
- Enhancements to MPAC Municipal Connect and MPAC AboutMyProperty™
- MPAC Data Strategy
- Service Level Agreement

“

I hope you'll consider getting involved. It's a great way to stay informed, help shape change, either on the Municipal Liaison Group or on one of its sub-committees, and you will be joining a trusted network of individuals across the province who bring their own experiences, perspectives, and technical skills to the table, which adds depth to the conversations and provides continuous learning opportunities for all of us.

”

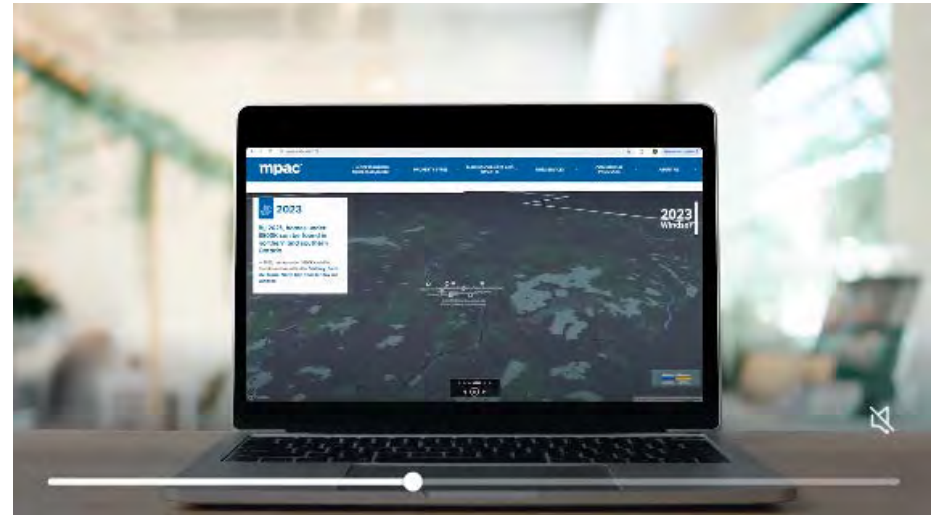
Shane Manson | Senior Manager, Revenue and Property Tax, City of Markham

Municipal Survey feedback

Feedback from municipalities continues to guide our approach, ensuring collaboration translates into real results for communities across Ontario.

Municipalities told us they needed quicker, easier access to localized property data, and we listened. Guided by insights from our Municipal Survey, MPAC integrated our Property Pulse Dashboard into MPAC Municipal Connect, giving municipal staff secure, centralized access to residential sales trends by municipality, property type, age, and sales period. This enhancement is a direct result of meaningful collaboration and our shared commitment to data-driven decision-making. By embedding this tool into a platform that municipalities already use, we've made it simpler to find the insights needed for planning, budgeting, and policy development.

This is a great example of how municipal feedback shapes our services and drives innovation.



A view of the [Property Pulse dashboard](#) accessible through MunicipalConnect.

Showcasing the power of MPAC Municipal Connect

MPAC Municipal Connect is the go-to online resource for Ontario municipalities to access property assessment information and data. At this year's Ontario Municipal Tax and Revenue Association (OMTRA) Conference in Huntsville, MPAC's Laura Voltti, Regional Manager, Zone 7 (Northern Ontario) and Natasha Dawood, Senior Manager, Professional Services participated in a collaborative session that highlighted how municipalities are using MPAC Municipal Connect, products, and data to support their work.

They were joined by municipal partners – Barbara Malta, Intermediate Tax Accountant, City of Mississauga, Kate Farwell, Manager of Taxation and Revenue, Municipality of South Huron, and Jennah Carere, (former) Advisor, Financial Policy and Taxation, Region of Peel – who shared real-world examples of how they use MPAC Municipal Connect to enhance efficiency and decision-making within their communities.

“

It's always inspiring to see our team and municipal partners come together to share ideas and best practices. Our session at OMTRA sparked great discussion and even included a live poll to gather input on how we can make MPAC Municipal Connect even more valuable. We're constantly listening, learning, and refining our tools to better meet municipal needs. It was fantastic to see the enthusiasm from our municipal colleagues and how they're using MPAC's products to deliver results for their communities.

”

Mary Dawson-Cole | Director, Municipal and Stakeholder Relations, MPAC

Value-added services highlights

Property assessment data is a powerful tool that communities can use for planning roads, emergency services, and sustainable growth. That's why MPAC is taking a broader view, offering new solutions and resources to help municipalities succeed today and prepare for tomorrow.

By working closely with municipalities, we've moved beyond one-size-fits-all solutions to deliver curated, localized support that reflects what matters most to municipalities. Whether it's targeted content, tailored training, or meaningful conversations, we're here to support municipalities with the data and insights they need.

Custom data requests

In addition to the vast amount of property data available in MPAC Municipal Connect, we provide curated custom reports based on municipalities' unique needs, including information such as detailed historical data, regional breakdowns, and comparative analysis across municipalities.

From the beginning of 2025 to the end of Q3, we successfully delivered **64** customized data reports to **50** unique municipal partners and organizations, saving time and enabling staff to provide better services.

We don't just deliver data, we also help you use it. Our Municipal and Stakeholder Relations team offers training, webinars, and one-on-one support to ensure you get the most out of MPAC Municipal Connect and our data products.

Many of our standard services started as custom requests. When we see recurring themes or ideas that could benefit all municipalities, we work to turn them into tools and resources available to everyone. So, keep bringing your requests forward. Your ideas drive innovation and help shape the future of our services.

Connecting systems for real results: Streamlining building permit data

In 2025, MPAC and the City of Ottawa reached an exciting milestone with a new Application Programming Interface (API) integration that enables MPAC to ingest building permits and plans. This achievement reflects strong collaboration between teams across both organizations. The integration is a game-changer, enabling the City to send building information to MPAC more efficiently, which means new property tax growth can be captured and reflected more quickly.

“

This is amazing! I remember when we first started exploring creative ways to use technology to advance the City of Ottawa’s assessment growth with MPAC. Congratulations to everyone involved in this – your partnership, collaboration, and innovation made this possible!

”

Wendy Stephanson | City Manager, City of Ottawa

Assessment Base Management course

Understanding property assessment is essential for municipalities, especially as processes and policies continue to evolve. That's why MPAC has been working on developing our Assessment Base Management course throughout 2025.

The course will be designed to build practical skills in property assessment and taxation for municipal staff at all levels. Whether new to municipal finance or experienced in assessment roles, participants will benefit from a structured learning experience that strengthens their understanding and supports day-to-day responsibilities.

This 12-module course, to be launched in 2026, will provide a comprehensive overview of MPAC's systems, processes, tools, and platforms. It will equip learners to monitor assessment growth, identify assessments at risk, and contribute to a predictable and stable assessment roll. Strong assessment base management supports sustainable property tax revenues and ensures fair, equitable treatment for property owners.

Tailored content for targeted impact

Recognizing that each municipality has unique priorities, MPAC continues to tailor engagement opportunities to better reflect the diverse needs and preferences of municipal staff. Whether through our Municipal Webinar Series, quarterly municipal meetings in-person and virtually, or small-group geographic zone meetings, these sessions offer timely updates, practical insights, and region-specific content. By tailoring engagement to what matters most in each community, MPAC is making it easier for municipal staff to access relevant information, share experiences, and apply learnings to local decision-making.



Shaping learning together: Morning Connection series

In 2025, our Zone 5 (Central Ontario) Municipal and Stakeholder Relations team engaged past attendees of the Morning Connection series (smaller geographic-based virtual sessions) to help choose topics for the year ahead. The selected sessions covered a wide range of municipal priorities, including Assessment 101, severances and consolidations, municipal capital facilities, addressing and MPAC AboutMyProperty™, legislative notices, MPAC Municipal Connect, and year-end product overviews.

By involving municipal staff in shaping the content, we ensured each session addressed their needs and provided actionable insights.

“

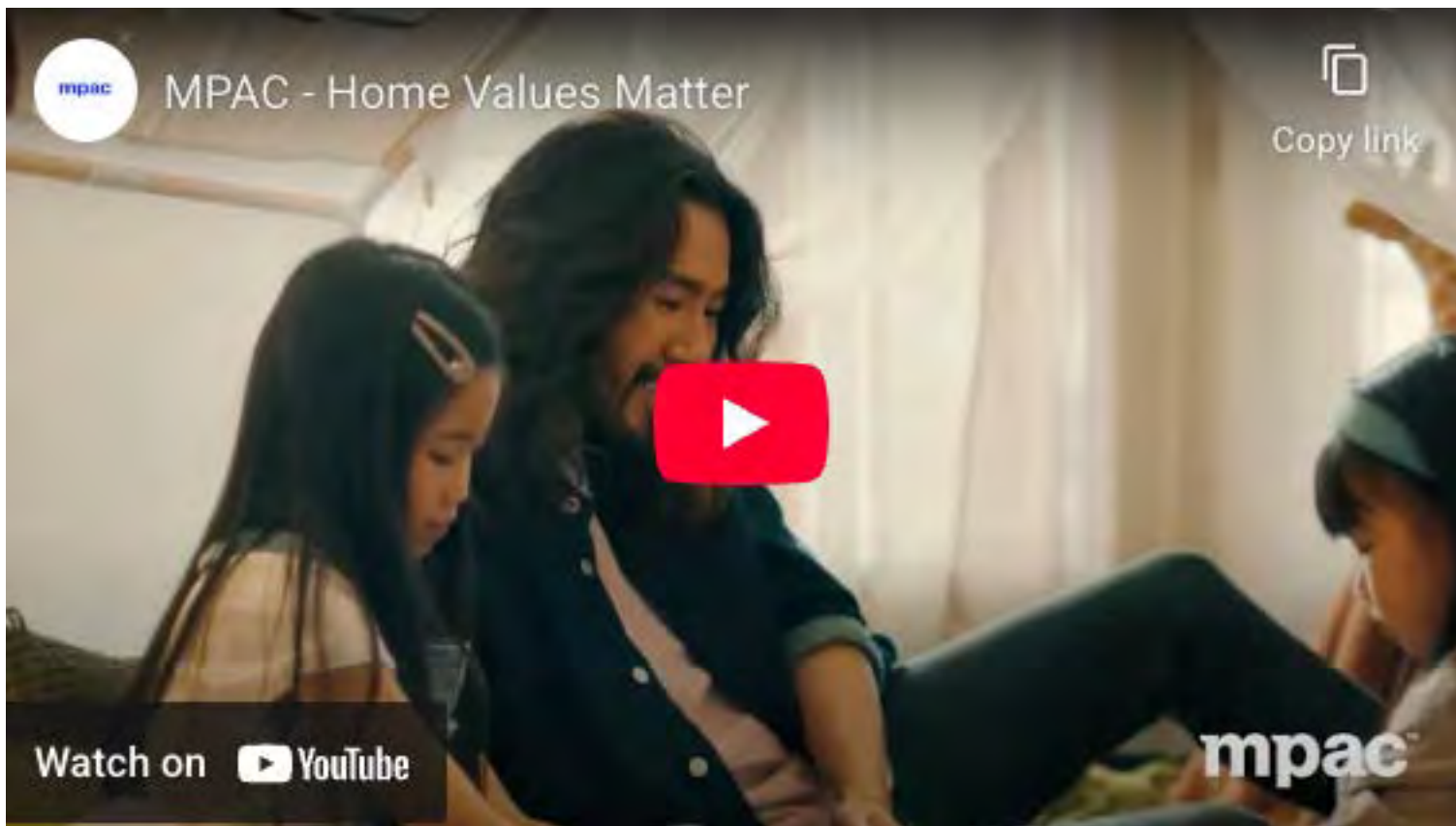
Our Morning Connection sessions have been a valuable resource throughout the year. The topics are timely, the presenters are knowledgeable, and the format encourages meaningful engagement. Each session offers practical takeaways that directly support the Town of New Tecumseth’s work. Our partners at MPAC do a fantastic job making complex topics clear and accessible. I am already looking forward to what’s planned for 2026!”

”

Pam Childs | Supervisor of Revenue, Town of New Tecumseth

Public awareness campaign

Clear and consistent communication helps residents better understand how property assessment supports local services and fair taxation. MPAC's public awareness campaign was designed to complement municipal efforts by providing high-quality educational content that explains how property assessment works. Through province-wide outreach, the campaign builds public trust and confidence in the system while helping municipalities extend their reach, reinforce key messages, and support transparency in a way that's timely, consistent, and effective.





Looking toward the future: What's next and municipal engagement

Future-ready tools and services

When looking to the future, municipalities need tools, insights, and support to plan and service growing communities with confidence. MPAC's vision is to help make that possible.

We see exciting opportunities to work together, whether through property census initiatives, garbage bag tag programs, or overflow call centre support. These partnerships ensure municipalities can do more as we navigate the future together.

We've invested in robust systems, harnessed powerful data insights, and prepared our teams to deliver greater value beyond our core mandate. Our tools and services are designed to meet your unique needs, streamline efficiency, and help you maximize the resources you already have.

Municipalities have already invested in MPAC, and the opportunity to leverage that investment is greater than ever. And it starts with a conversation.

Assessment Update status

While a province-wide Assessment Update hasn't occurred since 2016, MPAC continues to deliver exceptional value to Ontarians through data-driven products and services. We continuously capture, verify, and analyze property data to reflect changes such as new construction, renovations, and additions. We keep an up-to-date property inventory for the province as properties are added or changed, monitor market activity, process tax applications, and manage assessment reconsiderations and appeals.

Regardless of when an Assessment Update is announced, MPAC is ready. We've prepared for it by design building:

- A scalable, digital-first infrastructure
- Systems that are ready to support any cycle variation
- Expanded insights to meet evolving needs
- Public understanding through ongoing education and engagement



“

I'm continually inspired by the commitment and innovation I see from municipalities. At MPAC, we're passionate about partnering with you to deliver solutions that help achieve your goals. The stories in this publication show what's possible when we work together to drive meaningful change. I invite you to continue working with our team and keep sharing your stories. Your insights guide how we serve you, and together we can create solutions that best support your unique needs.

”

Jamie Bishop | Vice-President, Public Affairs and Customer Experience, MPAC



MPAC is built for what's next and ready by design to support your municipality's journey with the data, insight, and partnership you need to move forward with confidence. By harnessing MPAC's data, infrastructure, and expertise, we can work together to solve challenges and unlock new opportunities that deliver lasting value to all Ontario communities. Thank you for your partnership, trust, and vision. Let's keep building the future together.

Connect with us

MPAC has offices across Ontario to meet the needs of property owners in every community.

Customer Contact Centre

Toll Free: 1-866-296-6722

mpac.ca/contact

Monday to Friday –
8 a.m. to 5 p.m.

Mail

1340 Pickering Parkway,
Suite 101
Pickering, ON L1V 0C4

Follow us



Accessible formats and communication supports are available upon request.

Compliance statement: In keeping with the reporting requirements under the *Municipal Property Assessment Corporation Act*, the Corporation has complied with any policies, procedures, and standards established by the Minister under Section 10, and with the process established regarding the implementation of quality service standards by the Quality Service Commissioner.

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Ministry of Agriculture,
Food and Agribusiness

Ministère de l'Agriculture,
de l'Alimentation et de l'Agroentreprise

Office of the Minister

Bureau du ministre

77 Grenville Street, 11th Floor
Toronto, Ontario M7A 1B3
Tel: 416-326-3074

77, rue Grenville, 11^e étage
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Tél. : 416 326-3074



January 12, 2026

Jaclyn Grossi
Director of Legislative and Information Services/Clerk
Town of Ajax
jaclyn.grossi@ajax.ca

Dear Jaclyn Grossi:

I am pleased to announce that the 2026 Agricultural Impact Assessment (AIA) Guidance Document is now available on Ontario.ca as [Publication 861: Agricultural Impact Assessment \(AIA\) Guidance Document](#) and the [Environmental Registry of Ontario](#). This updated guidance reflects stakeholder input and recent provincial policy changes, and is intended to support municipalities, consultants and interested parties in meeting the agriculture impact assessment requirements of the Provincial Planning Statement, 2024.

Agricultural impact assessments are an important tool for identifying and addressing the potential impacts of non-agricultural development on the agricultural system, promoting compatibility between agricultural and non-agricultural land uses, and supporting thoughtful land use planning and the long-term viability of Ontario's agricultural sector.

Ontario farms contribute significantly to local economies while supporting access to high-quality food both domestically and globally. The agri-food sector employs over 836,000 people and contributed \$48.8 billion to our provincial economy. Our government is committed to supporting the growth of the agriculture and food industry, which is why we released [Grow Ontario: a provincial agri-food strategy](#) to strengthen the agri-food sector, support economic growth, and ensure an efficient, reliable and responsive food supply for Ontarians.

I want to take this opportunity to thank you for your ongoing commitment to supporting the long-term viability of agriculture alongside planning for growth in Ontario. Should you have any questions about the Agricultural Impact Assessment guidance, please contact OMAFA staff at: www.ontario.ca/page/agricultural-land-use-planning-staff.

Sincerely,

Trevor Jones
Minister of Agriculture, Food and Agribusiness



Good things grow in Ontario
À bonne terre, bons produits

Ministry Headquarters: 1 Stone Road West, Guelph, Ontario N1G 4Y2
Bureau principal du ministère: 1, rue Stone ouest, Guelph (Ontario) N1G 4Y2

January 22, 2026
Shaun Collier, Mayor and CEO
Town of Ajax
Sent via email: shaun.collier@ajax.ca

Dear Mayor Collier,

RE: Requesting in-kind contributions be accepted in lieu of a Community Benefits Charge

I am writing to request that the Town of Ajax accept in-kind contributions in lieu of a Community Benefits Charge (CBC) for the development of the lands located at the southeast corner of Bayly Street East and Pickering Beach Road, municipally known as 101 Pickering Beach Road and 235 Bayly Street East. Accepting these contributions will meaningfully support the advancement of new housing options for Ajax residents in the near term.

The proposed development includes a 10-storey residential building and a 3-storey townhouse block, totaling 209 units. At a time when many residential projects have stalled, Matrix Developments Inc. remains motivated to pull permits and move this project forward. However, like many across the industry, we are facing significant financial pressures, and the added cost of the Community Benefits Charge presents a material challenge.

Matrix is already committing substantial value to the community through this project. We respectfully ask that the Town consider the following as in-kind contributions under Section 9.1 of the Community Benefits Charge By-law:

- Provision of 10 affordable units for 10 years, representing an estimated revenue reduction of \$1,119,600.
- Dedication of 2 acres of land (approximately two thirds of the site) to the Toronto and Region Conservation Authority (TRCA), valued at approximately \$2,000,000.
- Buffer planting to enhance and restore the TRCA lands, valued at \$45,000.

If the request is approved, Matrix anticipates being able to pull permits by March 2026, enabling occupancy by Spring 2028.

I respectfully request the Town's urgent consideration of this matter and your support for bringing 209 much needed housing units to Ajax.

Regards,

Max Vossough

CC/
Clerks, Town of Ajax

Summary of Accessibility Advisory Committee Activities

Report To: Council
 Prepared By: Sarah Moore, Legislative Specialist
 Date: As of January 29, 2026



Accessibility Advisory Committee – January 21, 2026 (AAC-2026-01)

Agenda Item	Decision(s)/Motion(s)
<p>Land Acknowledgement Discussion and Learnings</p>	<p>N/A – information item only</p> <ul style="list-style-type: none"> • Sarah introduced a discussion on the practice and meaning of land acknowledgements, referencing prior committee conversations about their authenticity and impact. She shared a video by Naomi Bob from 'Namgis First Nation', which highlighted the need for genuine, personal connections in land acknowledgements rather than tokenistic gestures. • The Committee was asked to reflect on three questions for the next meeting to prepare for a deeper discussion to be facilitated by Marycarmen Lara Villanueva, Equity, Diversity and Inclusion Advisor in February.
<p>2025 Mission: Inclusion Plan Status Update</p>	<p>N/A – information item only</p> <ul style="list-style-type: none"> • S. Moore presented the 2025 Mission: Inclusion Plan Status update highlighting key actions and accomplishments for all six priority areas of the Plan. • Members suggested coordinating communications messaging to share the Town’s accessibility and inclusion actions with the community, once approved, and to highlight the update during National AccessAbility Week.
<p>Draft 2026 Municipal Election Accessibility Plan and Candidate Accessibility Checklist Resource</p>	<p>N/A – information item only</p> <ul style="list-style-type: none"> • S. Moore shared the draft 2026 Municipal Election Plan with the Committee for review. • The Committee brainstormed creative engagement ideas, such as a voting mascot, mock voting events, partnerships with local businesses, and accessible communications (bus ads, posters, social media, podcasts).

Town of Ajax Summary of Advisory Committee Activities – September 2025

Agenda Item	Decision(s)/Motion(s)
	<ul style="list-style-type: none"> • The Committee reviewed the draft Municipal Election Candidate Accessibility Checklist and provided feedback.
Staff Updates	<p style="text-align: center;">N/A – information item only</p> <ul style="list-style-type: none"> • S. Moore provided several updates from the winter break, including: <ul style="list-style-type: none"> ○ December 3, International Day of Persons with Disabilities recognition and the Beyond Barriers Art Show ○ 2025 E-scooter & E-bike Ridership Results ○ Hidden Disabilities Sunflower Program Year 1 Summary ○ Reminder: Durham Region Transit Accessibility Plan Survey ○ Dementia-Friendly Community Recognition ○ Grant updates
2026 Work Plan & Events Discussion	<p style="text-align: center;">N/A – information item only</p> <ul style="list-style-type: none"> • Members reviewed the draft 2026 Committee work plan and discussed opportunities for collaboration and participation in community events. • S. Moore reviewed several upcoming projects and discussion items for the Committee including a presentation from Canadian Hearing Services.

To access Advisory Committee Meeting minutes and agendas, please visit www.ajax.ca/meetings.